



2024-2025

OPERATING & CAPITAL BUDGET



2025 BUDGET SUMMARY



Average daily census from 399.3 in 2024 to 405.3 in 2025



\$879M in net patient revenue



Property tax revenue of \$35.4M at the proposed tax rate of \$0.1031640



\$1.026B in operating expenses



Budgeted net income of \$38.6M with 1.2% operating margin



Capital investments of \$142M, including \$79M in equipment and \$63M in expansion/facilities



Ending cash balance of \$391M



Unfunded care of \$105M and TTU School of Medicine Support of \$101M

PROPOSED BUDGET SUMMARY

(DOLLARS IN THOUSANDS)

	2023 ACTUAL	2024 ORIGINAL	2024 REVISED	2025 BUDGET
Net Patient Revenue	\$742,058	\$803,584	\$831,245	\$878,703
Other Operating Revenue	24,527	12,791	12,716	12,037
Property Tax Revenue	32,880	36,118	35,390	37,924
Supplemental Funding	126,043	112,697	109,413	109,413
Total Operating Revenue	925,509	965,191	988,765	1,038,077

Less Operating Expense	883,924	949,343	968,303	1,026,080
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Operating Income	41,585	15,848	20,462	11,997
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Investment Income	26,509	20,880	25,097	25,358
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Nonoperating Revenue	7,701	1,171	7,125	1,278
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REVENUE OVER EXPENSE	\$75,795	\$37,899	\$52,684	\$38,634
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Operating Margin	4.5%	1.7%	2.1%	1.2%
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Capital Equipment	56,001	41,929	48,472	79,406
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Capital Expansion	86,504	77,819	100,150	62,601
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TOTAL CAPITAL OUTLAY	\$142,505	\$119,748	\$148,623	\$142,007
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CASH BALANCE	\$458,931	\$360,599	\$426,550	\$390,839
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	2023 ADOPTED	2024 PROPOSED
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Tax Rate	\$0.1031640	\$0.1031640
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INCOME STATEMENT BY EXPENSE CATEGORY

(DOLLARS IN THOUSANDS)

	2023 ACTUAL	2024 BUDGET	2024 REVISED BUDGET	2024 BUDGET CHG %	2025 BUDGET	2025 BUDGET CHG %
Revenue						
Net Patient Revenue						
Hospital	\$676,944	\$735,848	\$763,636	4%	\$808,992	6%
UMC Physicians	50,308	50,412	50,032	-1%	51,061	2%
EC Physicians	5,128	6,306	6,306	0%	6,444	2%
Radiology Physician Services	9,677	11,018	11,271	2%	12,206	8%
Other Operating Revenue	24,527	12,791	12,716	-1%	12,037	-5%
Ad Valorem Tax Revenue	32,880	36,118	35,390	-2%	37,924	7%
Medicaid Supplemental Funding	126,043	112,697	109,413	-3%	109,413	0%
Total Operating Revenue	925,509	965,191	988,765	2%	1,038,077	5%
Operating Expenses						
Payroll & Benefits	337,563	360,643	364,635	1%	386,565	6%
Professional Services	18,437	14,792	14,879	1%	16,726	12%
Supplies	178,083	202,084	205,476	2%	222,914	8%
Purchased Services	63,031	66,767	66,974	0%	73,017	9%
Other Direct Expenses	35,921	41,350	42,212	2%	43,107	2%
Interest	2,993	2,924	3,023	3%	3,113	3%
Depreciation & Amortization	55,394	59,275	62,057	5%	63,662	3%
TTUHSC/Other Physicians	99,382	105,914	110,754	5%	115,838	5%
UMC Physicians	64,694	64,004	64,254	0%	65,791	2%
EC Physicians	15,101	17,776	18,276	3%	18,776	3%
Radiology Physician Services	13,324	13,814	15,763	14%	16,571	5%
Total Operating Expense	883,924	949,343	968,303	2%	1,026,080	6%
Operating Income	41,585	15,848	20,462	29%	11,997	-41%
Nonoperating Revenues						
Investment Income	22,239	16,910	20,425	21%	20,616	1%
Investment In Joint Ventures	4,271	3,970	4,672	18%	4,742	1%
Net Nonoperating Income	1,693	1,171	1,194	2%	1,278	7%
Regional Healthcare Partnership Funding	6,008	0	5,931	100%	0	-100%
Total Nonoperating Revenue	34,210	22,051	32,222	46%	26,636	-17%
REVENUE OVER EXPENSE	\$75,795	\$37,899	\$52,684	39%	\$38,634	-27%

INCOME STATEMENT BY EXPENSE AREA

(DOLLARS IN THOUSANDS)

	2023 ACTUAL	2024 BUDGET	2024 REVISED BUDGET	2024 BUDGET CHG %	2025 BUDGET	2025 BUDGET CHG %
Revenue						
Net Patient Revenue						
Hospital	\$676,944	\$735,848	\$763,636	4%	\$808,992	6%
UMC Physicians	50,308	50,412	50,032	-1%	51,061	2%
EC Physicians	5,128	6,306	6,306	0%	6,444	2%
Radiology Physician Services	9,677	11,018	11,271	2%	12,206	8%
Other Operating Revenue	24,527	12,791	12,716	-1%	12,037	-5%
Ad Valorem Tax Revenue	32,880	36,118	35,390	-2%	37,924	7%
Medicaid Supplemental Funding	126,043	112,697	109,413	-3%	109,413	0%
Total Operating Revenue	925,509	965,191	988,765	2%	1,038,077	5%
Operating Expenses						
Nursing Services	149,482	152,402	150,381	-1%	159,898	6%
Clinical Ancillary Services	324,727	354,974	359,519	1%	382,054	6%
Physician Practice	3,423	3,267	4,887	50%	6,409	31%
UMC Physicians	64,694	64,004	64,254	0%	65,791	2%
EC Physicians	15,101	17,776	18,276	3%	18,776	3%
Radiology Physician Services	13,324	13,814	15,763	14%	16,571	5%
Support Services	41,089	47,385	48,441	2%	49,971	3%
Fiscal Services	44,874	49,771	52,066	5%	61,845	19%
Administrative Services	64,441	72,569	73,011	1%	74,411	2%
TTUHSC/Other Physicians	99,382	105,914	110,754	5%	115,838	5%
County Medical Services	5,000	5,267	5,870	11%	7,740	32%
Interest	2,993	2,924	3,023	3%	3,113	3%
Depreciation & Amortization	55,394	59,275	62,057	5%	63,662	3%
Total Operating Expense	883,924	949,343	968,303	2%	1,026,080	6%
Operating Income	41,585	15,848	20,462	29%	11,997	-41%
Nonoperating Revenues						
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Regional Healthcare Partnership Funding	6,008	0	5,931	100%	0	-100%
Total Nonoperating Revenue	34,210	22,051	32,222	46%	26,636	-17%
REVENUE OVER EXPENSE	\$75,795	\$37,899	\$52,684	39%	\$38,634	-27%

PROPERTY TAX CALCULATION

NO-NEW-REVENUE TAX RATE CALCULATION

2023 Adjusted Tax Levy	\$32,996,640
2024 Adjusted Tax Base (less value of new property)	33,102,700,843
2024 No-New-Revenue Tax Rate	0.0996790
Tax Revenue Attributable To New Construction	\$1,004,272

2024 Certified Tax Roll and Levy	
Appraised Valuation (less TIF)	34,110,406,140
Proposed Tax Rate Per \$100	0.1031640
Total Tax Levy	35,189,659
Percent of Current Collection	100%
Estimated Current Tax Collections	\$35,189,659

Summary of Tax Collections

Current Tax	35,189,659
Penalty and Interest	200,000
TOTAL 2024 TAX COLLECTIONS	\$35,389,659

ESTIMATED TAX COLLECTIONS AT RATE LEVELS	% CHG TO NNR RATE	TAX RATE	REVENUE ON 2024 PROPERTY	CHG IN REVENUE FROM RATE
2023 Adopted Tax Rate	3.5%	0.1031640	\$35,189,659	\$1,188,748
2024 No-New-Revenue Tax Rate	0.0%	0.0996790	34,000,912	0
1% Increase	1.0%	0.1006758	34,340,924	340,013
2% Increase	2.0%	0.1016726	34,680,937	680,025
3% Increase	3.0%	0.1026694	35,020,949	1,020,038
4% Increase	4.0%	0.1036662	35,360,962	1,360,050
5% Increase	5.0%	0.1046630	35,700,974	1,700,063
6% Increase	6.0%	0.1056597	36,040,987	2,040,075
7% Increase	7.0%	0.1066565	36,380,999	2,380,087
2024 Voter-Approval Rate	8.0%	0.1069200	36,470,846	2,469,935